Title 5. EDUCATION

Division 1. California Department of Education

Chapter 14.5. Local Control Funding Formula

Subchapter 1. Local Control Funding Formula Spending Regulations for Supplemental and Concentration Grants and Local Control and Accountability Plan

Article 1. Local Control and Accountability Plan and Spending Requirements for Supplemental and Concentration Grants

§ 15494. Scope.

(a) This chapter applies to all local educational agencies (LEAs) as defined in section 15495(d).

(b) Funding restrictions specified in Education Code section 42238.07 apply to local control funding formula (LCFF) funds apportioned on the basis of unduplicated pupils pursuant to Education Code sections 2574, 2575, 42238.02, and 42238.03.

(c) The local control and accountability plan (LCAP) shall demonstrate how services are provided according to this chapter to meet the needs of unduplicated pupils and improve the performance of all pupils in the state priority areas.

NOTE: Authority cited: Sections 42238.07 and 52064, Education Code. Reference: Sections 2574, 2575, 42238.01, 42238.02,

42238.03, 42238.07, 47605, 47605.5, 47606.5, 48926, 52052, 52060-52077, and 64001, Education Code; 20 U.S.C. Section 6312.

§ 15495. Definitions.

In addition to those found in Education Code sections 2574, 42238.01, and 42238.02, the following definitions are provided:

(a) "Consult with pupils," as used in Education Code sections 52060, 52066, and 47606.5, means a process to enable pupils, including unduplicated pupils and other numerically significant pupil subgroups, to review and comment on the development of the LCAP. This process may include surveys of pupils, forums with pupils, pupil advisory committees, or meetings with pupil government bodies or other groups representing pupils.

(b) "English learner parent advisory committee," as used in Education Code sections 52063 and 52069 for those school districts or schools and programs operated by county superintendents of schools whose enrollment includes at least 15 percent English learners and at least 50 pupils who are English learners, shall be composed of a majority of parents, as defined in subdivision (e), of pupils to whom the definition in Education Code section 42238.01(c) applies. A governing board of a school district or a county superintendent of schools shall not be required to establish a new English learner parent advisory committee if a previously established committee meets these requirements.

(c) "Local control and accountability plan (LCAP)" means the plan created by an LEA pursuant to Education Code sections 47606.5, 52060, or 52066, and completed in conformance with the LCAP and annual update found in section 15497.5.

(d) "Local educational agency (LEA)" means a school district, county office of education, or charter school.

(e) "Parents" means the natural or adoptive parents, legal guardians, or other persons holding the right to make educational decisions for the pupil pursuant to Welfare and Institutions Code section 361 or 727 or Education Code sections 56028 or 56055, including foster parents who hold rights to make educational decisions.

(f) "Parent advisory committee," as used in Education Code sections 52063 and 52069, shall be composed of a majority of parents. as defined in subdivision (e), of pupils and include parents of pupils to whom one or more of the definitions in Education Code section 42238.01 apply. A governing board of a school district or a county superintendent of schools shall not be required to establish a new parent advisory committee if a previously established committee meets these requirements, including any committee established to meet the requirements of the federal No Child Left Behind Act of 2001 (Public Law 107-110) pursuant to Section 1112 of Subpart 1 of Part A of Title I of that act.

(g) "Prior year" means one fiscal year immediately preceding the fiscal year for which an LCAP is approved.

(h) "Services" as used in Education Code section 42238.07 may include, but are not limited to, services associated with the delivery

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of instruction, administration, facilities, pupil support services, technology, and other general infrastructure necessary to operate and deliver educational instruction and related services.

(i) "State priority areas" means the priorities identified in Education Code sections 52060 and 52066. For charter schools, "state priority areas" means the priorities identified in Education Code section 52060 that apply for the grade levels served or the nature of the program operated by the charter school.

(j) "Subgroup" means the numerically significant pupil subgroups identified pursuant to Education Code section 52052.

(k) "to improve services" means to grow services in quality.

(I) "to increase services" means to grow services in quantity.

(m) "unduplicated pupil" means any of those pupils to whom one or more of the definitions included in Education Code section 42238.01 apply, including pupils eligible for free or reduced price meals, foster youth, and English learners.

NOTE: Authority cited: Sections 42238.07 and 52064, Education Code. Reference: Sections 2574, 2575, 42238.01, 42238.02,

42238.03, 42238.07, 47605, 47605.5, 47606.5, 48926, 52052, 52060-52077, and 64001, Education Code; 20 U.S.C. Section 6312.

§ 15496. Requirements for LEAs to Demonstrate Increased or Improved Services for Unduplicated Pupils in Proportion to the Increase in Funds Apportioned for Supplemental and Concentration Grants.

(a) An LEA shall provide evidence in its LCAP to demonstrate how funding apportioned on the basis of the number and concentration of unduplicated pupils, pursuant to Education Code sections 2574, 2575, 42238.02, and 42238.03 is used to support such pupils. This funding shall be used to increase or improve services for unduplicated pupils as compared to the services provided to all pupils in proportion to the increase in funds apportioned on the basis of the number and concentration of unduplicated pupils as required by Education Code section 42238.07(a)(1). An LEA shall include in its LCAP an explanation of how expenditures of such funding meet the LEA's goals for its unduplicated pupils in the state priority areas. An LEA shall determine the percentage by which

services for unduplicated pupils must be increased or improved above services provided to all pupils in the fiscal year as follows:

(1) Estimate the amount of the LCFF target attributed to the supplemental and concentration grants for the LEA calculated pursuant to Education Code sections 42238.02 and 2574 in the fiscal year for which the LCAP is adopted.

(2) Estimate the amount of LCFF funds expended by the LEA on services for unduplicated pupils in the prior year that is in addition to what was expended on services provided for all pupils. The estimated amount of funds expended in 2013-14 shall be no less than the amount of Economic Impact Aid funds the LEA expended in the 2012-13 fiscal year.

(3) Subtract subdivision (a) (2) from subdivision (a) (1).

(4) Multiply the amount in subdivision (a)(3), by the most recent percentage calculated by the Department of Finance that represents how much of the statewide funding gap between current funding and full implementation of LCFF is eliminated in the fiscal year for which the LCAP is adopted.

(5) Add subdivision (a) (4) to subdivision (a) (2).

(6) Subtract subdivision (a)(5) from the LEA's total amount of LCFF funding pursuant to Education Code sections 42238.02 and 2574, as implemented by Education Code sections 42238.03 and 2575 respectively, excluding add-ons for the Targeted Instructional Improvement Grant program and the Home to School Transportation program, in the fiscal year for which the LCAP is adopted.

(7) Divide the amount in subdivision (a) (5) by the amount in subdivision (a) (6).

(8) If the calculation in subdivision (a)(3) yields a number less than or equal to zero or when LCFF is fully implemented statewide. then an LEA shall determine its percentage for purposes of this section by dividing the amount of the LCFF target attributed to the supplemental and concentration grant for the LEA calculated pursuant to Education Code sections 42238.02 and 2574 in the fiscal year for which the LCAP is adopted by the remainder of the LEA's LCFF funding, excluding add-ons for the Targeted Instructional Improvement Grant program and the Home to School Transportation program.

(b) This subdivision identifies the conditions under which an LEA may use funds apportioned on the basis of the number and

concentration of unduplicated pupils for districtwide, school wide, countywide, or charter wide purposes: Pursuant to Education Code section 42238.07(a)(2), an LEA may demonstrate it has increased or improved services for unduplicated pupils under subdivision (a) of this section by using funds to upgrade the entire educational program of a school site, a school district, a charter school, or a county office of education as follows:

(1) A school district that has an enrollment of unduplicated pupils of 55 percent or more of the district's total enrollment in the fiscal year for which an LCAP is adopted or in the prior year may expend supplemental and concentration grant funds on a districtwide basis. A school district expending funds on a districtwide basis shall do all of the following:

(A) Identify in the LCAP those services that are being funded and provided on a districtwide basis.

(B) Describe in the LCAP how such services are principally directed towards, and are effective in, meeting the district's goals for its unduplicated pupils in the state and any local priority areas.

(2) A school district that has an enrollment of unduplicated pupils less than 55 percent of the district's total enrollment in the fiscal year for which an LCAP is adopted may expend supplemental and concentration grant funds on a districtwide basis. A school district expending funds on a districtwide basis shall do all of the following:

(A) Identify in the LCAP those services that are being funded and provided on a districtwide basis.

(B) Describe in the LCAP how such services are principally directed towards, and are effective in, meeting the district's goals for its unduplicated pupils in the state and any local priority areas.

(C) Describe how these services are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description shall provide the basis for this determination, including, but not limited to, any alternatives considered and any supporting research, experience, or educational theory.

(3) A school district that has an enrollment of unduplicated pupils at a school that is 40 percent or more of the school's total enrollment in the fiscal year for which an LCAP is adopted or in the prior year may expend supplemental and concentration grant funds on a school wide basis. A school district expending funds on a school wide basis shall do all of the following:

(A) Identify in the LCAP those services that are being funded and provided on a school wide basis.

(B) Describe in the LCAP how such services are principally directed towards, and are effective in, meeting the district's goals for its unduplicated pupils in the state and any local priority areas.

(4) A school district that has an enrollment of unduplicated pupils that is less than 40 percent of the school site's total enrollment in the fiscal year for which an LCAP is adopted may expend supplemental and concentration grant funds on a school wide basis. A school district expending funds on a school wide basis shall do all of the following:

(A) Identify in the LCAP those services that are being funded and provided on a school wide basis.

(B) Describe in the LCAP how such services are principally directed towards, and are effective in, meeting the district's goals for its unduplicated pupils in the state and any local priority areas.

(C) Describe how these services are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description shall provide the basis for this determination, including, but not limited to, any alternatives considered and any supporting research, experience, or educational theory.

(5) A county office of education expending supplemental and concentration grant funds on a countywide basis or a charter school expending supplemental and concentration grant funds on a charter wide basis shall do all of the following:

(A) Identify in the LCAP those services that are being funded and provided on a countywide or charter wide basis.

(B) Describe in the LCAP how such services are principally directed towards, and are effective in, meeting the county office of

education's or charter school's goals for its unduplicated pupils in the state and any local priority areas, as applicable.

NOTE: Authority cited: Sections 42238.07 and 52064, Education Code. Reference: Sections 2574, 2575, 42238.01, 42238.02,

42238.03, 42238.07, 47605, 47605.5, 47606.5, 48926, 52052, 52060-52077, and 64001, Education Code; 20 U.S.C. Section 6312.

§ 15497. County Superintendent of Schools Oversight of Demonstration of Proportionality.

In making the determinations required under Education Code section 52070(d) (3), the county superintendent of schools shall include review of any descriptions of districtwide or school wide services provided pursuant to sections 15496(b) (1) through (b) (4) when determining whether the school district has fully demonstrated that it will increase or improve services for unduplicated pupils pursuant to section 15496(a). If a county superintendent of schools does not approve an LCAP because the school district has failed to meet its requirement to increase or improve services for unduplicated pupils as specified in this section, it shall provide technical assistance to the school district in meeting that requirement pursuant to Education Code section 52071. NOTE: Authority cited: Sections 42238.07 and 52064, Education Code. Reference: Sections 2574, 2575, 42238.01, 42238.02, 42238.03, 42238.07, 47605, 47605.5, 47606.5, 48926, 52052, 52060-52077, and 64001, Education Code; 20 U.S.C. Section 6312.

8-22-14 [California Department of Education]

§ 15497.5. Local Control and Accountability Plan and Annual Update.

Introduction:

LEA: Keiller Leadership Academy

Joel Christman, Executive Director, jchristman@mykla.org, 619-263-9266 LCAP Year: 2015-16

Local Control and Accountability Plan and Annual Update

The Local Control and Accountability Plan (LCAP) and Annual Update shall be used to provide details regarding local educational agencies' (LEAs) actions and expenditures to support pupil outcomes and overall performance pursuant to Education Code sections 52060, 52066, 47605, 47605.5, and 47606.5. The LCAP and Annual Update must be completed by all LEAs each year.

For school districts, pursuant to Education Code section 52060, the LCAP must describe, for the school district and each school within the district, goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, for each of the state priorities and any locally identified priorities.

For county offices of education, pursuant to Education Code section 52066, the LCAP must describe, for each county office of education-operated school and program, goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, who are funded through the county office of education Local Control Funding Formula as identified in Education Code section 2574 (pupils attending juvenile court schools, on probation or parole, or mandatorily expelled) for each of the state priorities and any locally identified priorities. School districts and county offices of education may additionally coordinate and describe in their LCAPs services provided to pupils funded by a school district but attending county-operated schools and programs, including special education programs.

Charter schools, pursuant to Education Code sections 47605, 47605.5, and 47606.5, must describe goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, for each of the state priorities as applicable and any locally identified priorities. For charter schools, the inclusion and description of goals for state priorities in the LCAP may be modified to meet the grade levels served and the nature of the programs provided, including modifications to reflect only the statutory requirements explicitly applicable to charter schools in the Education Code.

The LCAP is intended to be a comprehensive planning tool. Accordingly, in developing goals, specific actions, and expenditures, LEAs should carefully consider how to reflect the services and related expenses for their basic instructional program in relationship to the state priorities. LEAs may reference and describe actions and expenditures in other plans and funded by a variety of other fund sources when detailing goals, actions, and expenditures related to the state and local priorities. LCAPs must be consistent with school plans submitted pursuant to Education Code section 64001. The information contained in the LCAP, or annual update, may be supplemented by information contained in other plans (including the LEA plan pursuant to Section 1112 of Subpart 1 of Part A of Title I of Public Law 107-110) that are incorporated or referenced as relevant in this document.

For each section of the, LEAs shall comply with instructions and should use the guiding questions as prompts (but not limits) for completing the information as required by statute. Guiding questions do not require separate narrative responses. However, the narrative response and goals and actions should

demonstrate each guiding question was considered during the development of the plan. Data referenced in the LCAP must be consistent with the school accountability report card where appropriate. LEAs may resize pages or attach additional pages as necessary to facilitate completion of the LCAP.

State Priorities

The state priorities listed in Education Code sections 52060 and 52066 can be categorized as specified below for planning purposes, however, school districts and county offices of education must address each of the state priorities in their LCAP. Charter schools must address the priorities in Education Code section 52060(d) that apply to the grade levels served, or the nature of the program operated, by the charter school.

A. Conditions of Learning:

Basic: degree to which teachers are appropriately assigned pursuant to Education Code section 44258.9, and fully credentialed in the subject areas and for the pupils they are teaching; pupils have access to standards-aligned instructional materials pursuant to Education Code section 60119; and school facilities are maintained in good repair pursuant to Education Code section 17002(d). (Priority 1)

Implementation of State Standards: implementation of academic content and performance standards and English language development standards adopted by the state board for all pupils, including English learners. (Priority 2)

Course access: pupil enrollment in a broad course of study that includes all of the subject areas described in Education Code section 51210 and subdivisions (a) to (i), inclusive, of Section 51220, as applicable. (Priority 7)

Expelled pupils (for county offices of education only): coordination of instruction of expelled pupils pursuant to Education Code section 48926. (Priority 9)

Foster youth (for county offices of education only): coordination of services, including working with the county child welfare agency to share information, responding to the needs of the juvenile court system, and ensuring transfer of health and education records. (Priority 10)

B. Pupil Outcomes:

Pupil achievement: performance on standardized tests, score on Academic Performance Index, share of pupils that are college and career ready, share of English learners that become English proficient, English learner reclassification rate, share of pupils that pass Advanced Placement exams with 3 or higher, share of pupils determined prepared for college by the Early Assessment Program. (Priority 4)

Other pupil outcomes: pupil outcomes in the subject areas described in Education Code section 51210 and subdivisions (a) to (i), inclusive, of Education Code section 51220, as applicable. (Priority 8)

C. Engagement:

Parental involvement: efforts to seek parent input in decision making at the district and each school site, promotion of parent participation in programs for unduplicated pupils and special need subgroups. (Priority 3)

Pupil engagement: school attendance rates, chronic absenteeism rates, middle school dropout rates, high school dropout rates, high school graduations rates. (Priority 5)

School climate: pupil suspension rates, pupil expulsion rates, other local measures including surveys of pupils, parents and teachers on the sense of safety and school connectedness. (Priority 6)

Section 1: Stakeholder Engagement

Meaningful engagement of parents, pupils, and other stakeholders, including those representing the subgroups identified in Education Code section 52052, is critical to the LCAP and budget process. Education Code sections 52060(g), 52062 and 52063 specify the minimum requirements for school districts; Education Code sections 52066(g), 52068 and 52069 specify the minimum requirements for county offices of education, and Education Code section 47606.5 specifies the minimum requirements for charter schools. In addition, Education Code section 48985 specifies the requirements for translation of documents.

Instructions: Describe the process used to consult with parents, pupils, school personnel, local bargaining units as applicable, and the community and how this consultation contributed to development of the LCAP or annual update. Note that the LEA's goals, actions, services and expenditures related to the state priority of parental involvement are to be described separately in Section 2. In the annual update boxes, describe the stakeholder involvement process for the review, and describe its impact on, the development of the annual update to LCAP goals, actions, services, and expenditures.

Guiding Questions:

- How have applicable stakeholders (e.g., parents and pupils, including parents of unduplicated pupils and unduplicated pupils identified in Education Code section 42238.01; community members; local bargaining units; LEA personnel; county child welfare agencies; county office of education foster youth services programs, court-appointed special advocates, and other foster youth stakeholders; community organizations representing English learners; and others as appropriate) been engaged and involved in developing, reviewing, and supporting implementation of the LCAP?
- 2) How have stakeholders been included in the LEA's process in a timely manner to allow for engagement in the development of the LCAP?
- 3) What information (e.g., quantitative and qualitative data/metrics) was made available to stakeholders related to the state priorities and used by the LEA to inform the LCAP goal setting process? How was the information made available?
- 4) What changes, if any, were made in the LCAP prior to adoption as a result of written comments or other feedback received by the LEA through any of the LEA's engagement processes?
- 5) What specific actions were taken to meet statutory requirements for stakeholder engagement pursuant to Education Code sections 52062, 52068, and 47606.5, including engagement with representatives of parents and guardians of pupils identified in Education Code section 42238.01?
- 6) What specific actions were taken to consult with pupils to meet the requirements 5 CCR 15495(a)?
- 7) How has stakeholder involvement been continued and supported? How has the involvement of these stakeholders supported improved outcomes for pupils, including unduplicated pupils, related to the state priorities?

Involve	ement Process	Impact on LCAP
•	September 2015- Parent demographic information forms sent to parents.	Gathering of demographic information necessary to creating the LCAP document and involve stakeholders.
•	October 5th 2015- School Database created from parent input on Local Control Funding.	Informing stakeholders to ensure that their decisions and involvement on the LCAP is informed and educated.
•	December 2015- KLA Public board meeting to inform community and board members on Local Control Funding and data collected from KLA families	Informing stakeholders to ensure that their decisions and involvement on the LCAP is informed and educated.
•	December 2015- KLA Public informational meeting on Local Control Funding.	Involvement of stakeholders in developing LCAP goals.
•	January 2016- ELAC Needs Assessment completed from parents of English Language Learners	Informing stakeholders to ensure that their decisions and involvement on the LCAP is informed and educated. Involvement of stakeholders in developing LCAP goals.
•	March 2016- Parent Series Public Meeting: LCAP Presentation on parent involvement.	Update the KLA board of directors on survey results and gather input from the board on the survey. Review preliminary LCAP goals
•	April 21, 2016- distributed LCAP surveys to parents and other stakeholders	Update the KLA teachers on survey results. Review preliminary LCAP goals
•	May 5, 2016- Presented updated survey results to the KLA Education Committee	Gather input from stakeholders (teaching staff) and inform stakeholders of parent survey results. Review preliminary LCAP goals
•	May 19, 2016 Presented LCAP stakeholder feedback to KLA Board of Directors	Inform stakeholders of LCAP survey results and preliminary goals Gather more input on adjusting goals.
•	June 9, 2016- Public Meeting to review survey results and make adjustments to LCAP goals. June 14, 2016- Gathered final input from KLA Education Committee	KLA board approval of LCAP document. Review of completed LCAP with teacher stakeholders.
•	June 21 2016- LCAP adopted and approved by KLA board of directors	

Annual Update:	Annual Update:

Section 2: Goals, Actions, Expenditures, and Progress Indicators

Instructions:

All LEAs must complete the LCAP and Annual Update each year. The LCAP is a three-year plan for the upcoming school year and the two years that follow. In this way, the program and goals contained in the LCAP align with the term of a school district and county office of education budget and multiyear budget projections. The Annual Update section of the reviews progress made for each stated goal in_the school year that is coming to a close, assesses the effectiveness of actions and services provided, and describes the changes made in the LCAP for the next three years that are based on this review and assessment.

Charter schools may adjust the table below to align with the term of the charter school's budget that is submitted to the school's authorizer pursuant to Education Code section 47604.33.

For school districts, Education Code sections 52060 and 52061, for county offices of education, Education Code sections 52066 and 52067, and for charter schools, Education Code section 47606.5 require(s) the LCAP to include a description of the annual goals, for all pupils and each subgroup of pupils, to be achieved for each state priority as defined in 5 CCR 15495(i) and any local priorities; a description of the specific actions an LEA will take to meet the identified goals; a description of the expenditures required to implement the specific actions; and an annual update to include a review of progress towards the goals and describe any changes to the goals.

To facilitate alignment between the LCAP and school plans, the LCAP shall identify and incorporate school-specific goals related to the state and local priorities from the school plans submitted pursuant to Education Code section 64001. Furthermore, the LCAP should be shared with, and input requested from, school site-level advisory groups, as applicable (e.g., school site councils, English Learner Advisory Councils, pupil advisory groups, etc.) to facilitate alignment between school-site and district-level goals and actions. An LEA may incorporate or reference actions described in other plans that are being undertaken to meet the goal.

Using the following instructions and guiding questions, complete a goal table (see below) for each of the LEA's goals. Duplicate and expand the fields as necessary.

Goal: Describe the goal:

When completing the goal tables, include goals for all pupils and specific goals for school sites and specific subgroups, including pupils with disabilities, both at the LEA level and, where applicable, at the school site level. The LEA may identify which school sites and subgroups have the same goals, and group and describe those goals together. The LEA may also indicate those goals that are not applicable to a specific subgroup or school site.

Related State and/or Local Priorities: Identify the state and/or local priorities addressed by the goal by placing a check mark next to the applicable priority or priorities. The LCAP must include goals that address each of the state priorities, as defined in 5 CCR 15495(i), and any additional local priorities; however, one goal may address multiple priorities.

Identified Need: Describe the need(s) identified by the LEA that this goal addresses, including a description of the supporting data used to identify the need(s).

Schools: Identify the school sites to which the goal applies. LEAs may indicate "all" for all schools, specify an individual school or a subset of schools, or specify grade spans (e.g., all high schools or grades K-5).

Applicable Pupil Subgroups: Identify the pupil subgroups as defined in Education Code section 52052 to which the goal applies, or indicate "all" for all pupils.

Expected Annual Measurable Outcomes: For each LCAP year, identify and describe specific expected measurable outcomes for all pupils using, at minimum, the applicable required metrics for the related state priorities. Where applicable, include descriptions of specific expected measurable outcomes for school sites and specific subgroups, including pupils with disabilities, both at the LEA level and at the school site level.

The metrics used to describe the expected measurable outcomes may be quantitative or qualitative, although the goal tables must address all required metrics for every state priority in each LCAP year. The required metrics are the specified measures and objectives for each state priority as set forth in Education Code sections 52060(d) and 52066(d). For the pupil engagement priority metrics, LEAs must calculate the rates specified in Education Code sections 52060(d) (5) (B), (C), (D) and (E) as described in the Local Control Accountability Plan and Annual Update Appendix, sections (a) through (d).

Actions/Services: For each LCAP year, identify all annual actions to be performed and services provided to meet the described goal. Actions may describe a group of services that are implemented to achieve the identified goal.

Scope of Service: Describe the scope of each action/service by identifying the school sites covered. LEAs may indicate "all" for all schools, specify an individual school or a subset of schools, or specify grade spans (e.g., all high schools or grades K-5). If supplemental and concentration funds are used to support the action/service, the LEA must identify if the scope of service is districtwide, school wide, countywide, or charter wide.

Pupils to be served within identified scope of service: For each action/service, identify the pupils to be served within the identified scope of service. If the action to be performed or the service to be provided is for all pupils, place a check mark next to "ALL."

For each action and/or service to be provided above what is being provided for all pupils, place a check mark next to the applicable unduplicated pupil subgroup(s) and/or other pupil subgroup(s) that will benefit from the additional action, and/or will receive the additional service. Identify, as

applicable, additional actions and services for unduplicated pupil subgroup(s) as defined in Education Code section 42238.01, pupils redesignated fluent English proficient, and/or pupils' subgroup(s) as defined in Education Code section 52052.

Budgeted Expenditures: For each action/service, list and describe budgeted expenditures for each school year to implement these actions, including where those expenditures can be found in the LEA's budget. The LEA must reference all fund sources for each proposed expenditure. Expenditures must be classified using the California School Accounting Manual as required by Education Code sections 52061, 52067, and 47606.5.

Guiding Questions:

- 1) What are the LEA's goal(s) to address state priorities related to "Conditions of Learning"?
- 2) What are the LEA's goal(s) to address state priorities related to "Pupil Outcomes"?
- 3) What are the LEA's goal(s) to address state priorities related to parent and pupil "Engagement" (e.g., parent involvement, pupil engagement, and school climate)?
- 4) What are the LEA's goal(s) to address any locally-identified priorities?
- 5) How have the unique needs of individual school sites been evaluated to inform the development of meaningful district and/or individual school site goals (e.g., input from site level advisory groups, staff, parents, community, pupils; review of school level plans; in-depth school level data analysis, etc.)?
- 6) What are the unique goals for unduplicated pupils as defined in Education Code sections 42238.01 and subgroups as defined in section 52052 that are different from the LEA's goals for all pupils?
- 7) What are the specific expected measurable outcomes associated with each of the goals annually and over the term of the LCAP?
- 8) What information (e.g., quantitative and qualitative data/metrics) was considered/reviewed to develop goals to address each state or local priority?
- 9) What information was considered/reviewed for individual school sites?
- 10) What information was considered/reviewed for subgroups identified in Education Code section 52052?
- 11) What actions/services will be provided to all pupils, to subgroups of pupils identified pursuant to Education Code section 52052, to specific school sites, to English learners, to low-income pupils, and/or to foster youth to achieve goals identified in the LCAP?

- 12) How do these actions/services link to identified goals and expected measurable outcomes?
- 13) What expenditures support changes to actions/services as a result of the goal identified? Where can these expenditures be found in the LEA's budget?

GOAL: 1. All students attain and maintain grade level p thinking, and problem solving in all content area	•	above in reading, writing, critical	Related State and/or I 1_x_2x_3x_4x 8_x COE only: 9_ Local: Specify	5 <u>x</u> 6 <u>x</u> 7 <u>x</u>
Identified Need: Underperforming students in all significant subgroups will attain grade level proficiency. Students in all significant subgroups who are performing at or above grade level will maintain proficiency. Goal Applies to: Schools: KLA Primary, KLA Secondary Beneficient Subgroups: English Learners, Black or African American, Hispanic or Latino, Socioecond Disadvantaged, Students with Disabilities			omically	
5% increase from 2016-2017 for Eng 60% of all students K-5 and students	glish learners in	r 1: 2016-2017 AMAO1 ster grade level reading targets on the DI	RA	
60% of students' school wide will attExpected Annual70% of 8th grade students will meet K	r advanced on rubric based writing asses	sments.		
Actions/Services	Scope of Service	Pupils to be served within id service	lentified scope of	Budgeted Expenditure s
 Improve ELD Instruction Provide professional development on implementing integrated and designated ELD based on the new ELD standards by providing release time for PLCs and ELD coaching. Provide ELD training on new curriculums in science, math, and humanities by the textbook publishers. 	KLA Primary KLA Secondary	ALL OR: Low Income pupils <u>_X</u> English Learne Foster YouthRedesignated fluent Other Subgroups (Specify)		\$5,000 Object 5850 LCFF Base, Supplement al and Concentratio n

 Improve reading and writing Hire a reading specialist to provide interventions in primary and secondary Train staff on use of the DRA Adopt curriculum for per state guidelines o Humanities o Math o 1-5 ELA All-staff training on Common Core writing standards in all content areas Provide professional development sessions on writing instruction and emergent reading Provide training on new curriculums in science, math, and humanities. 	KLA Primary KLA Secondary	_X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups (Specify)	\$15,000 Object 5200 LCFF Base
 All are teachers of critical thinking and problem solving Send 1-2 Teachers to Montessori training 	KLA Primary KLA Secondary	_X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$20,000 Object 5200 LCFF Base

GOAL:	1. All students attain and maintain grade level proficiency or above in reading, writing,	Related State and/or Local Priorities:
GUAL.	critical thinking, and problem solving in all content areas	

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	<u> </u>	1 <u>x</u> 2 <u>x</u> 3 <u>x</u> 4 <u>x</u> 8 <u>x</u> COE only: 9_ Local: Specify		
Students in all significant subgroups	who are perfor	nps will attain grade level proficiency. rming at or above grade level will maintain proficiency.		
Goal Applies to: Applicable Pupil Subgroups: Er	Schools: KLA Primary, KLA Secondary Goal Applies to: Applicable Pupil Subgroups: English Learners, Black or African American, Hispanic or Latino, Socioeconomically Disadvantaged, Students with Disabilities Disadvantaged, Students with Disabilities			
5% increase from 2016-2017 for En		r 2: 2017-2018		
Expected Annual Measurable Outcomes:60% of all students K-5 and students will meet trimester grade level reading targets on the DRA 60% of students' school wide will attain proficient or advanced on rubric based writing assessments. 70% of 8th grade students will meet KLA promotion requirements. Students school wide will attain a 70 point average increase annually on the CAASPP assessment				
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditure s	
 Improve ELD Instruction Provide professional development on implementing integrated and designated ELD based on the new ELD standards by providing release time for PLCs and ELD coaching. Provide ELD training on new curriculums in science, math, and humanities by the textbook publishers. CPM Coach (Free?) 	KLA Primary KLA Secondary	ALL OR: Low Income pupils <u>_X</u> English Learners Foster YouthRedesignated fluent English proficient Other Subgroups (Specify)	\$5,000 Object 5850 LCFF Base, Supplement al and Concentratio n	

 Improve reading and writing Maintain a reading specialist to provide interventions in primary and secondary Train staff on use of the DRA Adopt Amplify curriculum for science Maintain curriculumlicences for Amplify-Humanities CPM- Math Benchmark-1-5 ELA (Dougherty? Math?) All-staff training on Common Core writing standards in all content areas Provide professional development sessions on writing instruction and emergent reading Provide training on new curriculums in science, math, and humanities. 	KLA Primary KLA Secondary	_X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups (Specify)	\$15,000 Object 5200 LCFF Base
All are teachers of critical thinking and problem solving Send 1-2 Teachers to Montessori training 	KLA Primary KLA Secondary	_X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	

 All are teachers of critical thinking and problem solving Send 1-2 Teachers to Montessori training 	KLA Primary KLA Secondary	_X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$20,000 Object 5200 LCFF Base
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GOAL: 1. All students attain and maintain grade level critical thinking, and problem solving in all con			Related State and/or L 1_x 2_x 3_x 4_x $= \frac{8_x}{0}$ COE only: 9_ Local: Specify	5 <u>x</u> 6 <u>x</u> 7 <u>x</u>
Identified Need: Underperforming students in all significant subgroups will attain grade level proficiency. Students in all significant subgroups who are performing at or above grade level will maintain proficiency. Goal Applies to: Schools: KLA Primary, KLA Secondary Applicable Pupil Subgroups: English Learners, Black or African American, Hispanic or Latino, Socioeconomically Disadvantaged, Students with Disabilities				nomically
LCAP Year 3: 2018-19 LCAP Year 3: 2018-19 LCAP Year 3: 2018-19 State of the state of				
Actions/Services	Scope of Service	Pupils to be served within id service	entified scope of	Budgeted Expenditure s
 Improve ELD Instruction Provide professional development on implementing integrated and designated ELD based on the new ELD standards by providing release time for PLCs and ELD coaching. Provide ELD training on new curriculums in science, math, and humanities by the textbook publishers. 	KLA Primary KLA Secondary	ALL OR: Low Income pupils <u>_X</u> English Learne Foster YouthRedesignated fluent Other Subgroups (Specify)		\$5,000 Object 5850 LCFF Base, Supplement al and Concentratio n

 Improve reading and writing Hire a reading specialist to provide interventions in primary and secondary Train staff on use of the DRA Adopt curriculum for per state guidelines 	KLA Primary KLA	_X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups (Specify)	\$15,000 Object 5200 LCFF Base
 o Humanities o Math o 1-5 ELA All-staff training on Common Core writing standards in all content areas Provide professional development sessions on writing instruction and emergent reading Provide training on new curriculums in science, math, and humanities. 	Secondary		
 All are teachers of critical thinking and problem solving Send 1-2 Teachers to Montessori training 	KLA Primary KLA Secondary	_X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$20,000 Object 5200 LCFF Base

		Related State and/or Local Priorities:
GOAL:	2. Students have access to exemplary administration, faculty, and staff in all areas of learning.	12345678 COE only: 910
		Local: Specify

Identified Need:All teachers and administrators and Schools:Goal Applies to:Schools:Primary and Seconda Applicable Pupil Subgroups:	ary	lified and receive continued professional developmen	t and support.
Expected Annual Measurable Outcomes:Increase from a 2.2 to a 2.3 aver 90% of teachers will be credential	age score on t		
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditure s
 Provide support for beginning teacher and peer assistance to effectively teach diverse student groups. Provide funding support for new teachers to complete BTSA All first year KLA teachers are assigned a peer mentor or coach. Instructional Specialist Coaching and support by Dean of Students on Restorative Justice 	KLA Primary KLA Secondary	XALL 	\$12,000 Object 5850 LCFF Base
 2. Teacher retention Admin and the board will actively seek ways to maintain competitive salaries for new and veteran staff The development committee will work more closely with admin and the board to identify non-restricted budget items that can be funded through fundraising and grant writing in order to free up money to be used for teacher retention 	KLA Primary KLA Secondary	XALL 	

 3. Provide systems of support to enhance instructional practices and professional learning (non-instructional consultants). Montessori coach Reading coach Math coach Common collaboration time in both primary and secondary Release time for PLC work 	KLA Primary KLA Secondary	XALL 	\$60,000 Object 5850 Supplement al and Concentrati on
 4. Build capacity around the Common Core State Standards. Including an on-site teacher for release for peer observations. Attendance at Common Core trainings by the San Diego County Office of Education On-site professional developments On-site grading of SBAC Interim Assessments 	KLA Primary KLA Secondary	XALL 	\$10,000 Object 5200,5850 LCFF Base
 5. Comprehensive professional development to support technology integration in the classroom. Computer carts purchased for effective Common Core implementation and preparation and completion of SBAC testing. Professional development on Actively Learn Initial development on online DRA. Training on OARS Achieve 3000 ST Math 	KLA Primary KLA Secondary	XALL 	\$50,000 Object 4310, 5850, 9440 LCFF Base

 6. Travel and Conferences for instructional leadership directed at improved teaching and learning in the classroom. Montessori Overview training Writing Institute Training CCSA Conference 	KLA Primary KLA Secondary	XALL 	\$15,000 Object 5200 LCFF Base
7. Edjoin	KLA Primary KLA Secondary	XALL 	\$500 Object 5300 LCFF Base
8. CCSA Membership, SPED Consortium Membership, GSDMC and NCTM Membership	KLA Primary KLA Secondary	XALL 	\$15,000 Object 5300 LCFF Base

		Related State and/or Local Priorities:			
GOAL: 2. Stude	1 2 3 4 5 6 7 8 COE only: 9 10				
		Local: Specify			
Identified Need:	All teachers	s and administrators are highly qualified and receive continued prof	essional development and support.		
Cool Applico to:	Schools:	Primary and Secondary			
Goal Applies to:	Applicable Pupil Subgroups:				
LCAP Year 2: 2017-2018					

Expected Annual Measurable Outcomes:Increase from a 2.2 to a 2.3 average score on the Merit Evaluation System90% of teachers will be credentialed to California state standards				
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditure s	
 Provide support for beginning teacher and peer assistance to effectively teach diverse student groups. Provide funding support for new teachers to complete BTSA All first year KLA teachers are assigned a peer mentor or coach. Instructional Specialist Coaching and support by Dean of Students on Restorative Justice 	KLA Primary KLA Secondary	XALL 	\$12,000 Object 5850 LCFF Base	
 2. Teacher retention Admin and the board will actively seek ways to maintain competitive salaries for new and veteran staff The development committee will work more closely with admin and the board to identify non-restricted budget items that can be funded through fundraising and grant writing in order to free up money to be used for teacher retention 	KLA Primary KLA Secondary	XALL 		

 2. Provide systems of support to enhance instructional practices and professional learning (non-instructional consultants). Montessori coach Reading coach Math coach Common collaboration time in both primary and secondary Release time for PLC work 	KLA Primary KLA Secondary	XALL 	\$60,000 Object 5850 Supplement al and Concentrati on
 3. Build capacity around the Common Core State Standards. Including an on-site teacher for release for peer observations. Attendance at Common Core trainings by the San Diego County Office of Education On-site professional developments On-site grading of SBAC Interim Assessments 	KLA Primary KLA Secondary	XALL 	\$10,000 Object 5200,5850 LCFF Base
 4. Comprehensive professional development to support technology integration in the classroom. Computer carts purchased for effective Common Core implementation and preparation and completion of SBAC testing. Professional development on Actively Learn Initial development on online DRA. Training on OARS Achieve 3000 ST Math 	KLA Primary KLA Secondary	XALL 	\$50,000 Object 4310, 5850, 9440 LCFF Base

 5. Travel and Conferences for instructional leadership directed at improved teaching and learning in the classroom. Montessori Overview training Writing Institute Training CCSA Conference 	KLA Primary KLA Secondary	XALL 	\$15,000 Object 5200 LCFF Base
6. Edjoin	KLA Primary KLA Secondary	XALL 	\$500 Object 5300 LCFF Base
7. CCSA Membership, SPED Consortium Membership, GSDMC and NCTM Membership	KLA Primary KLA Secondary	XALL 	\$15,000 Object 5300 LCFF Base

GOAL:	2. Students have access to exemplary administration, faculty, and staff in all areas of learning.	Related State and/or Local Priorities: 1 2 3 4 5 6 7 8 COE only: 9 10					
		Local: Specify					
Identifie	Identified Need: All teachers and administrators are highly qualified and receive continued professional development and support.						

Goal Applies to: Schools: Primary and Seconda Applicable Pupil Subgroups:	ary		
	LCAP Yea	r 3 : 2018-2019	
Expected Annual MeasurableIncrease from a 2.2 to a 2.3 average 90% of teachers will be credentian Outcomes:	-	•	
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditure s
1. Provide support for beginning teacher and peer	KLA	XALL	\$12,000
 assistance to effectively teach diverse student groups. Provide funding support for new teachers to complete BTSA All first year KLA teachers are assigned a peer mentor or coach. Instructional Specialist Coaching and support by Dean of Students on Restorative Justice 	Primary KLA Secondary	- OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	Object 5850 LCFF Base
 2. Teacher retention Admin and the board will actively seek ways to maintain competitive salaries for new and veteran staff The development committee will work more closely with admin and the board to identify non-restricted budget items that can be funded through fundraising and grant writing in order to free up money to be used for teacher retention 	KLA Primary KLA Secondary	XALL 	

 2. Provide systems of support to enhance instructional practices and professional learning (non-instructional consultants). Montessori coach Reading coach Math coach Common collaboration time in both primary and secondary Release time for PLC work 	KLA Primary KLA Secondary	XALL 	\$60,000 Object 5850 Supplement al and Concentrati on
 3. Build capacity around the Common Core State Standards. Including an on-site teacher for release for peer observations. Attendance at Common Core trainings by the San Diego County Office of Education On-site professional developments On-site grading of SBAC Interim Assessments 	KLA Primary KLA Secondary	XALL 	\$10,000 Object 5200,5850 LCFF Base
 4. Comprehensive professional development to support technology integration in the classroom. Computer carts purchased for effective Common Core implementation and preparation and completion of SBAC testing. Professional development on Actively Learn Initial development on online DRA. Training on OARS Achieve 3000 ST Math 	KLA Primary KLA Secondary	XALL 	\$50,000 Object 4310, 5850, 9440 LCFF Base

 5. Travel and Conferences for instructional leadership directed at improved teaching and learning in the classroom. Montessori Overview training Writing Institute Training CCSA Conference 	KLA Primary KLA Secondary	XALL 	\$15,000 Object 5200 LCFF Base		
6. Edjoin	KLA Primary KLA Secondary	XALL 	\$500 Object 5300 LCFF Base		
7. CCSA Membership, SPED Consortium Membership, GSDMC and NCTM Membership	KLA Primary KLA Secondary	XALL 	\$15,000 Object 5300 LCFF Base		
GOAL: 3. Provide support for academics, college and career readiness, and the personal/social well-being of all students in a safe and welcoming school climate. Related State and/or Local Priorities GOAL: 1_2_3_4_5_6_7_ COE only: 9_10_ Local: Specify					
Identified Need: Provide resources and programs that support and address the academic, personal, and social needs of all students.					
	Goal Applies to: Schools: KLA Primary; KLA Secondary Applicable Pupil Subgroups: All Subgroups				
LCAP Year 1: 2016-17					
-Create a comprehensive REACH 1	eadership curri	culum			

Expected Annual -100% of students will complete 5 hours of Community service hours/year

Outcomes: - Create assessments to assess under - 100% of all staff implementing Res - GPA/CPA rates -Promotion rates:	standing and us storative Justice 86% of all 8 th ffenders in the	e Program grade students will achieve at or above 2.5 GPA and CPA e Justice Room by 10% compared to 2015-2016.	
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditure s
Maintain on-site mental health and behavioral services	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$300,000 Object 1100, 5851 IDEA, AB602
Resources and support will be allocated for classrooms where a teacher leaves mid year	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	
Provide whole-staff profesional development on growth mindset	KLA Primary KLA Secondary		\$30,000 Object 5200,5851 LCFF Base
Speech and other SPED services	KLA Primary KLA Secondary	ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient X_Other Subgroups:(Specify)Students w/ Disabilities	\$300,000 Object 1100, 5851 IDEA, AB602

Maintain a categorical budget for essentials for families in need	KLA Primary KLA Secondary	ALL OR: X_Low Income pupilsEnglish Learners X_Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	 \$1,000 Object 4390 Supplement al & Concentratio n Grant
Dean of Students	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$116,000 - Object 1300 LCFF Base
Health Tech. and Nurse	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$95,000 Object 1200, 2200 LCFF Base
Elementary and Secondary counselors	KLA Primary KLA Secondary	X ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$125,000 Object 1200 - LCFF Base

Field trips/Pupil Transportation for primary and secondary(6Th grade camp)	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$35,500 Object 5812 LCFF Base
Cost for field trips	KLA Primary KLA Secondary	XALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$35,500 Object 5812 LCFF Base
Purchase Mindful Schools curriculum	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$1,200 Object 4310 LCFF Base
Restorative Justice Books for new teachers	KLA Primary KLA Secondary	XALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$2,000 Object 4310 LCFF Base
Provide an outside visitor security system (Identikid)	KLA Primary KLA Secondary	XALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$2,000 Object 5890 LCFF Base
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Hire elective contractors and purchase materials	KLA Primary KLA Secondary	XALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$50,000 Object 5850, 5851 LCFF Base, Supplement al, Concentratio n
Student supplies	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$68,000 Object 4310 LCFF Base
Fingerprinting	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$500 Object 5890 LCFF Base

Program implementation of Character Counts	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$1,000 Object 1000s LCFF Base
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	le support for academics, college and c g of all students in a safe and welcomi			Related State and/or L 1 2 3 4 5 COE only: 9 Local: Specify	6 7 8 _ 10	
Identified Need:	Provide resources and programs that s	support and ac	ldress the academic, personal, and se	ocial needs of all student	S.	
Goal Applies to:	Goal Applies to: Schools: KLA Primary; KLA Secondary Applicable Pupil Subgroups: All Subgroups					
		LCAP Ye	ar 2 : 2017-18			
Expected Annual Measurable Outcomes: -Create a comprehensive REACH leadership curriculum -1 point average annual growth from September to June on REACH Survey for secondary students - Create assessments to assess understanding and use of the Character Counts values - 100% of all staff implementing Restorative Justice Program - GPA/CPA rates -Promotion rates: 86% of all 8 th grade students will achieve at or above 2.5 GPA and CPA - Decrease the amount of repeat offenders in the Justice Room by 10% compared to 2015-2016. -Continuation of College and Career Speaker series						
A	ctions/Services	Scope of Service	Pupils to be served within i service	dentified scope of	Budgeted Expenditure s	

Maintain on-site mental health and behavioral services	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$300,000 Object 1100, 5851 IDEA, AB602
Resources and support will be allocated for classrooms where a teacher leaves mid year	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	
Provide whole-staff profesional development on growth mindset	KLA Primary KLA Secondary		\$30,000 Object 5200,5851 LCFF Base
Speech and other SPED services	KLA Primary KLA Secondary	ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient X_Other Subgroups:(Specify)Students w/ Disabilities	\$300,000 Object 1100, 5851 IDEA, AB602
Maintain a categorical budget for essentials for families in need	KLA Primary KLA Secondary	ALL OR: X_Low Income pupilsEnglish Learners X_Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$1,000 Object 4390 Supplement al & Concentratio n Grant

Dean of Students	KLA Primary KLA Secondary	XALL OR: _Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$116,000 Object 1300 LCFF Base
Health Tech. and Nurse	KLA Primary KLA Secondary	XALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$95,000 Object 1200, 2200 LCFF Base
Elementary and Secondary counselors	KLA Primary KLA Secondary	XALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$125,000 Object 1200 LCFF Base
Field trips/Pupil Transportation for primary and secondary(6Th grade camp)	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$35,500 Object 5812 LCFF Base

Cost for field trips	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$35,500 Object 5812 LCFF Base
Purchase Mindful Schools curriculum	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$1,200 Object 4310 - LCFF Base
Restorative Justice Books for new teachers	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$2,000 Object 4310 - LCFF Base
Provide an outside visitor security system (Identikid)	KLA Primary KLA Secondary	X ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$2,000 Object 5890 LCFF Base

Hire elective contractors and purchase materials	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$50,000 Object 5850, 5851 LCFF Base, Supplement al, Concentratio n
Student supplies	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$68,000 Object 4310 LCFF Base
Fingerprinting	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$500 Object 5890 LCFF Base
Program implementation of Character Counts	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$1,000 Object 1000s LCFF Base

GOAL: 3. Provide support for academics, college and career readiness, and the personal/social well-being of all students in a safe and welcoming school climate.			Related State and/or L 1 2 3 4 5 COE only: 9 Local: Specify	6 7 8 _ 10	
Identified Need:	Provide resources and programs that	support and ac	ddress the academic, personal, and soc	cial needs of all student	S.
Goal Applies to:	Schools:KLA Primary; KLA SetApplicable Pupil Subgroups:A				
		LCAP Ye	ar 3 : 2018-19		
 Expected Annual Measurable Outcomes: -Create a comprehensive REACH leadership curriculum -100% of students will complete 5 hours of Community service hours/year -1 point average annual growth from September to June on REACH Survey for secondary students - Create assessments to assess understanding and use of the Character Counts values - 100% of all staff implementing Restorative Justice Program - GPA/CPA rates -Promotion rates: 86% of all 8th grade students will achieve at or above 2.5 GPA and CPA - Decrease the amount of repeat offenders in the Justice Room by 10% compared to 2015-2016. - Continuation of College and Career Speaker series 					
•		Scope of Service	Pupils to be served within ide service	entified scope of	Budgeted Expenditure s
Maintain on-site mer	tal health and behavioral services	KLA Primary KLA Secondary	XALL OR: Low Income pupilsEnglish Learner Foster YouthRedesignated fluent I Other Subgroups:(Specify)	English proficient	\$300,000 Object 1100, 5851 IDEA, AB602
Resources and suppo a teacher leaves mid	rt will be allocated for classrooms where year	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learner Foster YouthRedesignated fluent I Other Subgroups:(Specify)	English proficient	

Provide whole-staff profesional development on growth mindset	KLA Primary KLA Secondary		\$30,000 Object 5200,5851 LCFF Base
Speech and other SPED services	KLA Primary KLA Secondary	ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient X_Other Subgroups:(Specify)Students w/ Disabilities	\$300,000 Object 1100, 5851 IDEA, AB602
Maintain a categorical budget for essentials for families in need	KLA Primary KLA Secondary	ALL OR: X_Low Income pupilsEnglish Learners X_Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$1,000 Object 4390 Supplement al & Concentratio n Grant
Dean of Students	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$116,000 Object 1300 LCFF Base
Health Tech. and Nurse	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$95,000 Object 1200, 2200 LCFF Base

Elementary and Secondary counselors	KLA Primary KLA Secondary	XALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$125,000 Object 1200 LCFF Base
Field trips/Pupil Transportation for primary and secondary(6Th grade camp)	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$35,500 Object 5812 LCFF Base
Cost for field trips	KLA Primary KLA Secondary	XALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$35,500 Object 5812 LCFF Base
Purchase Mindful Schools curriculum	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$1,200 Object 4310 LCFF Base

Restorative Justice Books for new teachers	KLA Primary KLA Secondary	XALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$2,000 Object 4310 LCFF Base
Provide an outside visitor security system (Identikid)	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$2,000 Object 5890 LCFF Base
Hire elective contractors and purchase materials	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$50,000 Object 5850, 5851 LCFF Base, Supplement al, Concentratio n
Student supplies	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$68,000 Object 4310 LCFF Base

		KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learner Foster YouthRedesignated fluent E Other Subgroups:(Specify)	English proficient	\$500 Object 5890 LCFF Base
Program implementati	on of Character Counts	KLA Primary KLA Secondary	XALL OR: Low Income pupilsEnglish Learner Foster YouthRedesignated fluent E Other Subgroups:(Specify)	English proficient	\$1,000 Object 1000s LCFF Base
4. Parents and community members are engaged and work we schools and programs to support student learning.			ithin and across KLA	Related State and/or 1 2 3 4 5 COE only: 9 Local: Specify	6 7 8 10
Identified Need:	Increase parent and community enga	gement in dec	ision making regarding KLA programs	5	
Goal Applies to:	Schools: School wide - KLA P Applicable Pupil Subgroups: A				
		LCAP Yea	r 1 : 2016 - 2017		
Expected Annual Measurable Outcomes:	Open House & Spring Assemb	tt Parent Serie de events (i.e. bly)	6	C 7	2

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditure s
 Childcare provided during parent meetings a babysitter is provided for families in need (i.e. Parent Series meetings, ELAC meetings) 	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$1,000 Object 2000s LCFF Base
 Parent Communication recruitment mailers – three times/year flyers (i.e. invite parents to school-wide events) send parents a personal e-mail once a month to update the family about upcoming school events Increase staff access to auto-dialer system 	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups≋Specify)	\$1,000 Object 5830 LCFF Base
 Food (refreshments) refreshments for ELAC meetings, Parent Series, and school wide events 	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$2,000 Object 4390 LCFF Base
 Parent Involvement Coordinator Organizes the enrollment of all K-8 students Facilitate parent classes Recruits for and co-organizes Parent Series meetings Lead organizer of the KLA Annual Carnival Teacher Appreciation Week Parent Appreciation Breakfast Continual updating of parent contact information (email) i.e. Back to School Night, Open House. 	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$45,000 Object 2400 LCFF Base

 Parent Education Classes Education classes that teach parents how to support their child based on the child's age group. For example, parents of middle school students are taught ways in which they can support their teenage child academically (i.e. completing HW, scholarships) and socially. Continue Family Literacy Project by training two new facilitators. 	KLA Primary KLA Secondary	XALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$5,000 Object 1000s, 2000s LCFF Base
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LCAP Year 2: 2017 - 2018					
Expected Annual Measurable Outcomes:25% increase in attendance rate at ELAC meetings 25% increase in attendance rate at Parent Series50% attendance rate at school-wide events (i.e. Primary Back to School Night & Spring Assembly and Secondary Open House & Spring Assembly) 50% family completion of annual needs assessment surveys (i.e. LCAP Survey, ELAC Needs Assessment Survey)					
Acti	Actions/Services Scope of Service Pupils to be served within identified scope of service Budgeted Expenditure s				
 Childcare provided during parent meetings a babysitter is provided for families in need (i.e. Parent Series meetings, ELAC meetings) 		KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$1,000 Object 2000s LCFF Base	
 Parent Communication recruitment mailers – three times/year flyers (i.e. invite parents to school-wide events) send parents a personal e-mail once a month to update the family about upcoming school events Increase staff access to auto-dialer system 		KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups⊚Specify)	\$1,000 Object 5830 LCFF Base	
 Food (refreshments) refreshments for ELAC meetings, Parent Series, and school wide events 		KLA Primary KLA Secondary	XALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$2,000 Object 4390 LCFF Base	

 Parent Involvement Coordinator Organizes the enrollment of all K-8 students Facilitate parent classes Recruits for and co-organizes Parent Series meetings Lead organizer of the KLA Annual Carnival Teacher Appreciation Week Parent Appreciation Breakfast Continual updating of parent contact information (email) i.e. Back to School Night, Open House. 	KLA Primary KLA Secondary	XALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$45,000 Object 2400 LCFF Base
 Parent Education Classes Education classes that teach parents how to support their child based on the child's age group. For example, parents of middle school students are taught ways in which they can support their teenage child academically (i.e. completing HW, scholarships) and socially. Continue Family Literacy Project by training two new facilitators. 	KLA Primary KLA Secondary	XALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$5,000 Object 1000s, 2000s LCFF Base

LCAP Year 3: 2018 - 2019				
	25% increase in attendance rate at ELAC meetings			
 Expected Annual Measurable Outcomes: 25% increase in attendance rate at Parent Series 50% attendance rate at school-wide events (i.e. Primary Back to School Night & Spring Assembly and Secondary Open House & Spring Assembly) 50% family completion of annual needs assessment surveys (i.e. LCAP Survey, ELAC Needs Assessment Survey) 				
Actions/Services Scope of Service Pupils to be served within identified scope of service Budgete				Budgeted

			Expenditure s
 Childcare provided during parent meetings a babysitter is provided for families in need (i.e. Parent Series meetings, ELAC meetings) 	KLA Primary KLA Secondary	X ALL OR: _Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$1,000 Object 2000s LCFF Base
 Parent Communication recruitment mailers – three times/year flyers (i.e. invite parents to school-wide events) send parents a personal e-mail once a month to update the family about upcoming school events Increase staff access to auto-dialer system 	KLA Primary KLA Secondary	XALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups⊜Specify)	\$1,000 Object 5830 LCFF Base
 Food (refreshments) refreshments for ELAC meetings, Parent Series, and school wide events 	KLA Primary KLA Secondary	X ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$2,000 Object 4390 LCFF Base
 Parent Involvement Coordinator Organizes the enrollment of all K-8 students Facilitate parent classes Recruits for and co-organizes Parent Series meetings Lead organizer of the KLA Annual Carnival Teacher Appreciation Week Parent Appreciation Breakfast Continual updating of parent contact information (email) i.e. Back to School Night, Open House. 	KLA Primary KLA Secondary	X ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$45,000 Object 2400 LCFF Base

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 Parent Education Classes Education classes that teach parents how to support their child based on the child's age group. For example, parents of middle school students are taught ways in which they can support their teenage child academically (i.e. completing HW, scholarships) and socially. Continue Family Literacy Project by training two new facilitators. 	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$5,000 Object 1000s, 2000s LCFF Base
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GOAL: 5. Enhar needs.	nce and maintain state-of -the	-art student centered facilities and materials that s	upport current and future teaching and learning	
Identified Need:-All students will have access to classrooms with state of the art technology -All students will have access to current and appropriate learning materials -All students have access to a safe, clean and welcoming learning environment				
Goal Applies to:	lies to: Schools: Primary and Secondary Applicable Pupil Subgroups: All			
		LCAP Year 1:	2016-2017	
•	Expected Annual Measurable Outcomes:-Purchase and maintenence computers for a 1-1 ratio in 3-8 -Sufficient inventory of and budget allocations for learning materials - Research and purchase an early literacy intervention program			
	Actions/Services	Scope of Service	Pupils to be served within identified scope	

 All students will have access to classrooms with state of the art technology Update and maintain promethean boards Maintain LanSchool Purchase additional computers Computer replacement plan 	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientO Subgroups:(Specify)
 2. All students will have access to current and appropriate learning materials Purchased Montessori materials Purchased Actively Learn Purchased IXL Purchased CPM eBooks Purchase Achieve 3000 Purchase ST Math Purchase library books Purchase of Common Core aligned texts Purchase and replace PE equipment Purchase early literacy intervention program 	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientO Subgroups:(Specify)
 4. Non Capitalized Equipment Primary furniture Classroom shelving 	KLA Primary KLA Secondary	X ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientO Subgroups:(Specify)

 5. Campus beautification projects (Operation and housekeeping services) Maintain custodial and landscape services Purchase additional restroom cleaning supplies and training 	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientO Subgroups:(Specify)
Custodial • Budget increased	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientO Subgroups:(Specify)
Legal/Audit Fees	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientO Subgroups:(Specify)
 Communications Auto dialer Maintain and frequently update the school website Staff Access to KLA Facebook page to generate increased stakeholder involvement Update or replace the marquee 	KLA Primary KLA Secondary	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientO Subgroups:(Specify)

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KLA will implement a viable technology plan	KLA Primary	
Administration team to participate in a comprehensive professional development	KLA Secondary	X ALL
plan to support technology.		
 Computer carts purchased for effective Common Core implementation 		OR:
and preparation and completion of SBAC testing.		Low Income pupilsEnglish Learners
 Professional development on Actively Learn 		Foster YouthRedesignated fluent English proficientO
Training on OARS		Subgroups:(Specify)
• Technology Committee oversees training and support of technology		

5. Enhance and maintain state-of -the-art student centered facilities and materials that support current and future teaching and learning needs.		Related State and/or Local Priorities: 1 2 3 4 5 6 7 8 COE only: 9 10 Local: Specify			
Identified Need:-All students will have access to classrooms with state of the art technology -All students will have access to current and appropriate learning materials -All students have access to a safe, clean and welcoming learning environment					
Goal Appl	ies Schools:	Primary and Secondary			
to:					
		LCAP Year 2: 2017-2018			
E Mea					

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditur es
 All students will have access to classrooms with state of the art technology Update and maintain I21 technology in all classrooms Purchase Go Guardian for secondary (\$3,888 for one year) Purchase 110 additional Chrome books Purchase laptop cases for 330 computers (\$25.95 each) Purchase site licence for Cloud Ready (\$1000 annual) Purchase Google Consol Managment (\$30/machine one time) Computer replacement plan 	KLA Primary KLA Secondar y	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$30,000 Object 4400,9440 LCFF Base
 2. All students will have access to current and appropriate learning materials Purchased Montessori materials Purchased Actively Learn Purchased IXL Purchased CPM eBooks Purchase Achieve 3000 Purchase ST Math Purchase library books Purchase of Common Core aligned texts Purchase and replace PE equipment Purchase early literacy intervention program 	KLA Primary KLA Secondar y	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$75,000 Object 4310 LCFF Base
 4. Non Capitalized Equipment Primary furniture Classroom shelving 	KLA Primary KLA Secondar y	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$10,000 Object 4400 LCFF Base

 5. Campus beautification projects (Operation and housekeeping services) Maintain custodial and landscape services Purchase additional restroom cleaning supplies and training 	KLA Primary KLA Secondar y	X_ALL 	**************************************
Custodial • Budget increased	KLA Primary KLA Secondar y	X_ALL 	\$52,000 Object 2200 LCFF Base
Legal/Audit Fees	KLA Primary KLA Secondar y	X_ALL 	\$15,000 Object 5820 LCFF Base
 Communications Auto dialer Maintain and frequently update the school website Staff Access to KLA Facebook page to generate increased stakeholder involvement Update or replace the marquee 	KLA Primary KLA Secondar y	X_ALL 	\$40,000 Object 5900 LCFF Base

 KLA will implement a viable technology plan Administration team to participate in a comprehensive professional development plan to support technology. Computer carts purchased for effective Common Core implementation and preparation and completion of SBAC testing. Professional development on Actively Learn Training on OARS Technology Committee oversees training and support of technology 	KLA Primary KLA Secondar y		\$25,000 Object 4400,9440 ,5200 LCFF Base
		<pre>X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)</pre>	

	5. Enhance and maintain state-of -the-art student centered facilities and materials that support current and future teaching and learning needs.			Related State and/o 1 2 3 4 8 COE only: 9 Local: Specify	567	
-All students will have access to classrooms with state of the art technologyIdentified Need:-All students will have access to current and appropriate learning materials -All students have access to a safe, clean and welcoming learning environment						
Goal Applies	Schools:	Primary and Seco	ndary			
to:	Applicable Pupil Sub	groups:	All			
		LCAP	Year 3: 201	3-2019		
	ected Annual rable Outcomes:	 -Purchase and maintenence computers for a 1-1 ratio in 3-8 -Sufficient inventory of and budget allocations for learning materials - Research and purchase an early literacy intervention program 				
	Actions/Servic	es	Scope of Service	Pupils to be served wi scope of ser		Budgeted Expenditur es
	vill have access to classroom	s with state of the art	KLA	<u>X</u> ALL		\$30,000
MaintaiPurchas	and maintain promethean bo n LanSchool e additional computers er replacement plan	ards	Primary KLA Secondar y	OR: _Low Income pupilsEnglish L _Foster YouthRedesignated proficientOther Subgroups:(Specify)	earners fluent English	Object 4400,9440 LCFF Base

 2. All students will have access to current and appropriate learning materials Purchased Montessori materials Purchased Actively Learn Purchased IXL Purchased CPM eBooks Purchase Achieve 3000 Purchase ST Math Purchase library books Purchase of Common Core aligned texts Purchase and replace PE equipment Purchase early literacy intervention program 	KLA Primary KLA Secondar y	XALL OR: _Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$75,000 Object 4310 LCFF Base
 4. Non Capitalized Equipment Primary furniture Classroom shelving 	KLA Primary KLA Secondar y	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$10,000 Object 4400 LCFF Base
 5. Campus beautification projects (Operation and housekeeping services) Maintain custodial and landscape services Purchase additional restroom cleaning supplies and training 	KLA Primary KLA Secondar y	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$15,000 Object 4370,2200 LCFF Base

Custodial • Budget increased	KLA Primary KLA Secondar y	X_ALL 	\$52,000 Object 2200 LCFF Base
Legal/Audit Fees	KLA Primary KLA Secondar y	X_ALL 	\$15,000 Object 5820 LCFF Base
 Communications Auto dialer Maintain and frequently update the school website Staff Access to KLA Facebook page to generate increased stakeholder involvement Update or replace the marquee 	KLA Primary KLA Secondar y	X_ALL 	\$40,000 Object 5900 LCFF Base
 KLA will implement a viable technology plan Administration team to participate in a comprehensive professional development plan to support technology. Computer carts purchased for effective Common Core implementation and preparation and completion of SBAC testing. Professional development on Actively Learn Training on OARS Technology Committee oversees training and support of technology 	KLA Primary KLA Secondar y	XALL 	*25,000 Object 4400,9440 ,5200 LCFF Base

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Annual Update

Annual Update Instructions: For each goal in the prior year LCAP, review the progress toward the expected annual outcome(s) based on, at a minimum, the required metrics pursuant to Education Code sections 52060 and 52066. The review must include an assessment of the effectiveness of the specific actions. Describe any changes to the actions or goals the LEA will take as a result of the review and assessment. In addition, review the applicability of each goal in the LCAP.

Guiding Questions:

- 1) How have the actions/services addressed the needs of all pupils and did the provisions of those services result in the desired outcomes?
- 2) How have the actions/services addressed the needs of all subgroups of pupils identified pursuant to Education Code section 52052, including, but not limited to, English learners, low-income pupils, and foster youth; and did the provision of those actions/services result in the desired outcomes?
- 3) How have the actions/services addressed the identified needs and goals of specific school sites and were these actions/services effective in achieving the desired outcomes?
- 4) What information (e.g., quantitative and qualitative data/metrics) was examined to review progress toward goals in the annual update?
- 5) What progress has been achieved toward the goal and expected measurable outcome(s)? How effective were the actions and services in making progress toward the goal? What changes to goals, actions, services, and expenditures are being made in the LCAP as a result of the review of progress and assessment of the effectiveness of the actions and services?
- 6) What differences are there between budgeted expenditures and estimated actual annual expenditures? What were the reasons for any differences?

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Original GOAL from prior year LCAP: 1. All students attain and maintain grade level proficiency or above in reading, writing, critical thinking, and problem solving in all content areas				ading, writing, Local : Specify	5678 910
Goal Applies to	to: Schools: KLA Primary and Sec Applicable Pupil Subgroups: Al				
Expected Annual Measurable Outcomes:	 5% increase for English learners in AMAO 1 80% of all students school wide and students in will meet quarterly grade level reading targets 75% of all 8th grade students will meet KLA prorequirements. Students school wide and within each subgroup increase towards proficiency per benchmark asson baseline data 90% of certificated teaching staff will be CLAI 3% increase on CAASPP 	n each subgroup romotion up will attain a 5% ssessment(s) based	Actual Annual Measurable Outcomes:	Increase TBD in July 86% of all 8th grade students will m promotion requirements Students achieved at 3 point averag increase from September to Februa benchmark scores TBD in June approaching 88% of certificating tea CLAD certified	ge scale score ary. Final
				increase TBD in July	
		LCAP Year: 2	2015-2016		
	Planned Actions/Services	/		Actual Actions/Services	
Budgeted Expenditures				Estimated Actual Annual Expenditures	
*	ers of ELD professional development on implementing strategies in the classroom		comprhensive I	or attended SDCOE traning on implementing a ELD program. Teachers were trained in O strategies during PLC time	

 Provide Montessori Method training and professional development Research and identify consistent early learning assessments All are teachers of writing All-staff training on Common Core writing standards in all content areas Secondary lead teachers attend Writing Institute/WRITE! Training All are teachers of critical thinking and problem solving All-staff professional development on problem-based learning. Continue to send teachers to Montessori training OARS comprehensive data management system training and implementation 	 2.Two teachers attended AMI training; 5 staff attending 2016 AMS Conference 3. Academic Director worked in collaboration with Kindergarten team to research appropriate transitional kindergarten assessments, however none was implemented. 4. All teachers were trained in evaluating perfomance task writing as it aligns to Common Core State Standards. Write! traning will be attended by the Literacy Coordinator June 21-23. 5. Secondary staff received Professional Development on Project Based Learning and Creating Rich Performance Tasks across content areas. Ongoing year long PLC. 6. 1-2 teachers may be considered for Montessori training for the 2016-17 school year. 7. Schoolwide implementation of OARS; formal training is needed 	
Scope of service: ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Scope of service: ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	

Scope of service:		Scope of service:		
ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficie Other Subgroups:(Specify)	ient	ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)		
th What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals? P In C	Created a three year implementation plan for full implemntation of the new ELD standards through providing professional development and follow up lesson planning, creating an ELD report card, and revising the classroom snapshot tool. Purchased humanities curriculum. Created a three year transitional plan for 8th grade studetns to take integrated math in 8th grade. Purchasing language arts curriculum for Grades 4, 5 Implementation of new standards-based report card for grades K-5. Create and implement report card rubric Hire reading specialist(s) to provide interventions to both primary and secondary.k			

Original GOAL from prior year LCAP: 2. Students have access to exemplary administration, faculty, and staff in all areas of learning. Related State and/or Local F					6 7 8 10	
Goal Applies to:	Schools: KLA Primary and Sec Applicable Pupil Subgroups: All	ondary I Students				
Annual adr Measurable gro	crease or maintain effective performance ministrators based on CSTP and CPSEL owth domains. % of teachers will be highly qualified.		Actual Annual Measurable Outcomes:	numerical scale so	of Merit Evaluation Sys core. 6 of teachers will be high	
	— — · ·	LCAP Year:	2015-2016	· · ·		
	Planned Actions/Services			Actual Actions/Services		
		Budgeted Expenditures				Estimated Actual Annual Expenditures
 assistance to effect groups. All first year mentor or co Instructional 	al Specialist and support by Dean of Students on Justice coach		a. F b. I c. [d. M	t provided by havi Peer coaches nstructional speci Dean of students Montessori Coach Reading coach	ialist coaching	
5	,			is of support We did not have a		/2015 2:42 DM

- Common collaboration time in both primary and secondary
- Release time for lesson study
- Cluster support teacher work alongside directors, teachers and school staff to build capacity around the Common Core State Standards. Including an on-site teacher for release for peer observations.
- Attendance at Common Core trainings by the San Diego County Office of Education
- On-site professional developments
- On-site grading of SBAC Interim Assessments

3. Administration team to participate in a comprehensive professional development plan to support technology.

- Computer carts purchased for effective Common Core implementation and preparation and completion of SBAC testing.
- Professional development on Actively Learn
- Initial development on Montessori Records Express, and online DRA.
- Training on OARS
- Achieve 3000
- ST Math
- Technology Committee oversees training and support of technology
- Travel and Conferences for instructional leadership directed at improved teaching and learning in the classroom.
- Montessori Overview training
- Writing Institute Training

- Teachers are provided common prep time with their grade level or department team daiy
- c. Monthly release time for PLC for all teachers
- d. Interims were graded by staff on campus
- e. Professional development was provided whole-staff, in departments and by grade levels
- f. Teachers atteded Common Core and NGSS trainings at SDCOE
- 3. Technology Committee was formed
 - 3 computer carts were purchased, 3 additional carts are on order using Prop 39 funds
 - Leadership Team attended CAASPP training
 - Secondary staff participated in Actively Learn training
 - Grades 3-5 implemented Achieve 3000
 - Grades K-2 implemented ST Math
 - Writing Instute training was not attened as of yet, but instructional specilest will be atteneidng a training at the end of June
 - Attended Reading Institute at the Teacher's College
 - Directors attended ASCD Conference
 - Edjoin

 CCSA Conference Edjoin CCSA Membership, SPED Consortium Membership, GSDMC and NCTM Membership 	 CCSA Membership, SPED Consortium Membership, GSDMC and NCTM Membership 	
Scope of service:	ALL	
ALL	OR: _Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	
OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	
Scope of service:	Scope of service:	
ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	
What changes in actions, services, and		

expenditures will be made as a result of Create a plan to provide funding and support new teachers in completing BTSA.

reviewing past progress and/or changes	Create a technology plan. Update staff computers, repair student computers, purchase additional
to goals?	computers. Continued professinal development in Achieve 3000, STMath, Achieve 3000, DRA
	trainng for SpEd department. Investigate and purchase a phonics/phonemic awareness
	instructional curriculum for Special Education and provide professional development.

	. Provide support for academics, college and career read rell-being of all students in a safe and welcoming school		ersonal/social Related State and/or Local Priorities: 1 2 3 4 5 6 7 8 COE only: 9 10 Local : Specify
Goal Applies to: Schools: KLA Primary and Secondary Applicable Pupil Subgroups: All Students			
Expected Annual Measurable Outcomes:	 -100% of 6th graders are trained in Blanchard Situational Leadership -100% of students will complete 5 hours of Community service hours/year -1 point annual growth as determined by baseline average score on REACH Survey Program implementation of Character Counts 100% of all staff implementing Restorative Justice Program GPA/CPA rates -Promotion rates (85% of all 8th grade students will achieve at or above 2.5 GPA and CPA) Decrease the amount of repeat offenders in Behavior Intervention Room by 30% compared to 2013-2014. -Implementation of College and Career Speaker series 	Actual Annual Measurable Outcomes:	 Did not happen to full implementation. Teachers used some Blanchard lessons to support REACH lessons. 2014/2015 100% was achieved and expected again this year. SARTAIN Primary Counselor spearheads the implementation of Character Counts program All staff use the Restorative Justice Program Percent of 8th graders with 2.5 GPA/CPA 2014/2015 is 86% A 10% decrease was achieved this year 5 Career speakers in secondary 5 Career readers in primary for Read Across America 5 college field trips taken
LCAP Year: 2015-2016			
Planned Actions/Services		Actual Actions/Services	
	Budgeted Expenditures		Estimated Actual Annual Expenditures
 Maintain on-site mental health and behavioral services 	1. Behavior Support Specialist and two full-time counselors		
--	--		
2. Speech and other SPED services	2. Speech-Language Pathologist Assistant and SLP Support		
 Maintain a categorical budget for essentials for families in need 	3. Funds set aside for families in need		
4. Dean of Students	4. Full-time Dean of Students in place		
5. Health Tech. and Nurse	5. Full-time health tech and part-time nurse		
6. Elementary and Secondary counselors	6. Full-time elementary counselor Full-time secondary counselor		
 Field trips/Pupil Transportation for primary and secondary(6Th grade camp) 	7/8. Funds set aside for field trips for grades K-8, including 6th grade camp		
8. Cost for field trips	9. Six teachers were trained in the Mindful Schools curriculum.		
9. Purchase Mindful Schools curriculum			
10. Restorative Justice Books for new teachers	10. NOT SURE CHRISTMAN will check11.School visitor management system in place		

11.Provide an outside visitor security system (Identikid)		
 12. Hire elective contractors and purchase materials 13. Student supplies 14. Fingerprinting 15. Program implementation of Character Counts 16. Program implementation of Blanchard Self-Situational Leadership 	 We had a complete VAPA program Student supplies were maintained. Student store was opened this school year. Fingerprinting service was manintained. Character Counts was implemented through the primary counsler lessons and teacher follow up. Did not happen to full implementation. Teachers used some Blanchard lessons to support REACH lessons. 	
Scope of service: ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Scope of service: ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	

Scope of service:			Scope of service:	
ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English pro Other Subgroups:(Specify)	ficient		ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?	•	•	EACH leadership program. anal development on growth mindset.	

Original A. Parents and community members are engaged and work within and across KLA Related State and/or Local Priorities GOAL A. Parents and community members are engaged and work within and across KLA 1_ 2_ 3_ 4_ 5_ 6_ 7_ 8_ COE only: 9_ 10_ from prior year LCAP: Local : Specify				6 7 8		
Goal Applies t	O: Schools: School wide - KLA Pr Applicable Pupil Subgroups: All			nembers		
Expected Annual Measurable Outcomes:	Goal Applies to:Applicable Pupil Subgroups:All KLA parents and25% increase in attendance rate at ELAC meetings 25% increase in attendance rate at Parent Series25% increase in attendance rate at Parent SeriesExpected Annual Measurable50% attendance rate at school-wide events (i.e. Primary Back to School Night & Spring Assembly and SecondaryMeasurableOpen House & Spring Assembly)		Actual Annual Measurable Outcomes:	average attendand - 27% increase in average 30; 15-16 -73% attendance Assembly -11% of parents	parent sereies attenda	ance rate (14-15 nt; 55% Spring Yeys
	Disconsel Astisues (Comissos	LCAP Year: 2	2015-2016			
Planned Actions/Services Budgeted Expenditures			Actual Ac	tions/Services	Estimated Actual Annual Expenditures	
1. Childcare provided during parent meetings				are was provided meetings, ELAC	during Parent	

2.	 a. a babysitter is provided for families in need (i.e. Parent Series meetings, ELAC meetings, in the "Make and Take" Room) Mailers and flyers a. mailers – three times/year b. flyers (i.e. invite parents to school-wide events) c. send parents' a personal e-mail once a month to update the family about upcoming school events 	 Mailers and flyers were mailed. Flyers, personal calls, and annonuncements were sent and made to invite families to school-wide events. Monthly bulletin was sent to secondary parents No make and take room was designated Parent Involvement Coordinator fulfilled a-e expectations. Counsler conducted monthly parent series. Latino Family Literacy Project
3.	Food (refreshments) a. refreshments for ELAC meetings, Parent Series, and school wide events	parent literacy classes are taking place weekly. 7. We are using emails, facebook,
	Materials for parent "make and take" room a. a designated location for a "make and take" room	newsletters and the website to communicate with parents.
5.	 Parent Involvement Coordinator a. Organizes the enrollment of all K-8 students b. Recruits for and co-organizes Parent Series meetings c. Lead organizer of the KLA Annual Carnival d. Teacher Appreciation Week e. Parent Appreciation Breakfast 	
6.	Parent education classes a. Education classes that teach parents how to support their child based on the child's age group. For example, parents of middle school students are taught ways in which they can support	

 their teenage child academically (i.e. completing HW, scholarships) and socially. b. Parent education classes early in the school year (October) around technology that supports involvement in student education monitoring. 7. Continual updating of parent contact information (email) i.e. Back to School Night, Open House. 		
Scope of service: ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	Scope of service: ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	
Scope of service: ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	Scope of service: ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	

What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?	time. When we	e do begin our	Prop Z construction, we w	a parent make and take ro will reassess space for this in facilitating parent classe	purpose.
					-

	GOAL 5. Enhance and maintain state-of -the-art student centered facilities and materials that 12345678, m prior support current and future teaching and learning needs. COE only: 910 year Local : Specify				
Goal Applies	Goal Applies to: Schools: KLA Primary and Secondary Applicable Pupil Subgroups: All Students				
Expected Annual Measurable Outcomes:	-Student to computer ratios are sufficient for all students to complete CAASPP testing. -Sufficient inventory of and budget allocations for learning	Actual Annual Measurable Outcomes:	to schedu repair ne at the sar - Budget a	a 1-to-1 ratio of computers, but due uling, recharging, security, and eds all students do not have access me time. llocations were suffecient s collected and shared with admin.	
	LCAP Year:	2015-2016			
	Planned Actions/Services		Actual Ac	tions/Services	

	Budgeted Expenditures		Estimated Actual Annual Expenditures
 All students will have access to classrooms with state of the art technology Update and maintain promethean boards 		 2 promethean boards received maintenance; Lanschool continued 	
Maintain LanSchool2. Purchase additional computers		 Teacher computers were purchased. Three carts of computers were purchased. 	
 3. All students will have access to current and appropriate learning materials Purchased Montessori materials Purchased Actively Learn Purchased IXL Purchased CPM eBooks Purchased iReady Purchase Achieve 3000 Purchase ST Math Purchase library books Purchase of Common Core aligned texts Purchase and replace PE equipment 4. Non Capitalized Equipment 		 3. All students will have access to current and appropriate learning materials Purchased Montessori materials Purchased Actively Learn Purchased IXL Purchased CPM eBooks Purchased iReady Purchased iReady Purchased ST Math Purchased library books Purchased of Common Core aligned texts Purchased and replace PE equipment 4. Furniture and shelving was purchased 	
 Primary furniture Classroom shelving 5. Campus beautification projects (Operation and housekeeping services) 		5. Increase to an additional part time custodial position	
 Maintain custodial and landscape services 6. Custodial supplies Budget increased 		6. Budget was increased	

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 7. Legal/Audit Fees 8. Communications Auto dialer Maintain and frequently update the school website Staff Access to KLA Facebook page to generate increased stakeholder involvement 9. KLA will maintain a viable technology plan 	 7. Legal and audit fees were paid 8. Autodialer was utilized, website updated frequently and 9. A technology committee was formed 	
Scope of service: ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Scope of service: _ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	
Scope of service: ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	Scope of service: ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	

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What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?	Budget for school-wide constrained by Budget for technology tra	dditional restroom cleaning supplies and trainin computer repair and updating. aining from a computer company. s to the autodialer system. arquee.	g.

Section 3: Use of Supplemental and Concentration Grant funds and Proportionality

A. In the box below, identify the amount of funds in the LCAP year calculated on the basis of the number and concentration of low income, foster youth, and English learner pupils as determined pursuant to 5 CCR 15496(a)(5).

Describe how the LEA is expending these funds in the LCAP year. Include a description of, and justification for, the use of any funds in a districtwide, school wide, countywide, or charter wide manner as specified in 5 CCR 15496.

For school districts with below 55 percent of enrollment of unduplicated pupils in the district or below 40 percent of enrollment of unduplicated pupils at a school site in the LCAP year, when using supplemental and concentration funds in a districtwide or school wide manner, the school district must additionally describe how the services provided are the most effective use of funds to meet the district's goals for unduplicated pupils in the state and any local priority areas. (See 5 CCR 15496(b) for guidance.)

Total amount of Supplemental and Concentration grant funds calculated:	\$

KLA expended approximately \$3,261,039 in supplemental and concentration funds FY in 2014-15. KLA has committed these funds to support teaching and learning across the LEA with particular attention to low-performing students including English Learners, Foster Youth, and Low Income Youth. These funds are aligned to the goals of our Five-Year Action Plan directed at assuring that the LEA is of the highest quality. For FY 2015-16 KLA must allocate a targeted amount of \$249,741 for continued support and services for targeted student groups. This represents an increase of \$30,576 over FY 2014-15.

B. In the box below, identify the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all pupils in the LCAP year as calculated pursuant to 5 CCR 15496(a).

Consistent with the requirements of 5 CCR 15496, demonstrate how the services provided in the LCAP year for low income pupils, foster youth, and English learners provide for increased or improved services for these pupils in proportion to the increase in funding provided for such pupils in that year as calculated pursuant to 5 CCR 15496(a)(7). An LEA shall describe how the proportionality percentage is met using a quantitative and/or qualitative description of the increased and/or improved services for unduplicated pupils as compared to the services provided to all pupils.



NOTE: Authority cited: Sections 42238.07 and 52064, Education Code. Reference: Sections 2574, 2575, 42238.01, 42238.02, 42238.03, 42238.07, 47605, 47605.5, 47606.5, 48926, 52052, 52060-52077, and 64001, Education Code; 20 U.S.C. Section 6312.

LOCAL CONTROL AND ACCOUNTABILITY PLAN AND ANNUAL UPDATE APPENDIX

For the purposes of completing the LCAP in reference to the state priorities under Education Code sections 52060 and 52066, the following shall apply:

- (a) "Chronic absenteeism rate" shall be calculated as follows:
 - (1) The number of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30) who are chronically absent where "chronic absentee" means a pupil who is absent 10 percent or more of the schooldays in the school year when the total number of days a pupil is absent is divided by the total number of days the pupil is enrolled and school was actually taught in the total number of days the pupil is enrolled and school was actually taught in the total number of days the pupil is enrolled and school was actually taught in the total number of days the pupil is enrolled and school was actually taught in the regular day schools of the district, exclusive of Saturdays and Sundays.
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).

(3) Divide (1) by (2).

- (b) "Middle School dropout rate" shall be calculated as set forth in California Code of Regulations, title 5, section 1039.1.
- (c) "High school dropout rate" shall be calculated as follows:
 - (1) The number of cohort members who dropout by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
 - (2) The total number of cohort members.
 - (3) Divide (1) by (2).
- (d) "High school graduation rate" shall be calculated as follows:
 - (1) The number of cohort members who earned a regular high school diploma [or earned an adult education high school diploma or passed the California High School Proficiency Exam] by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
 - (2) The total number of cohort members.

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(3) Divide (1) by (2).

- (e) "Suspension rate" shall be calculated as follows:
 - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was suspended during the academic year (July 1 June 30).
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
 - (3) Divide (1) by (2).
- (f) "Expulsion rate" shall be calculated as follows:
 - The unduplicated count of pupils involved in one or more incidents for which the pupil was expelled during the academic year (July 1 June 30).
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).

(3) Divide (1) by (2).

8-22-14 [California Department of Education]